** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

A F	or the	e 2023 calendar year, or tax year beginning $$ J $$ UL $$ I $$, $$ $$ 2 $$ U $$ 2 $$ 3 $$ $$ and $$ 0 $$	ل ending	UN 30, 2024				
3 C	heck if pplicabl	MISSOURI WESTERN STATE UNIVERSITY		D Employer identific	cation number			
	Addre chang							
	Name chang	e Doing business as		23-70354	23			
	Initial return Final return	4525 DOWNS DRIVE, SPRATT 111	Room/suite	E Telephone number 816-271-5647				
	termin ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	15,190,768.			
	Ameno	ded CM TOCEDII NO 64507		H(a) Is this a group re				
	Application			for subordinates				
	pendir	SAME AS C ABOVE		H(b) Are all subordinates in				
ΙT	ax-ex	empt status: $\overline{\mathbf{X}}$ 501(c)(3) $\overline{}}$ 501(c) () (insert no.) $\overline{}}$ 4947(a)(1) c	or 527	1	list. See instructions			
	Vebsi			H(c) Group exemptio				
		organization: X Corporation Trust Association Other	L Year		1 State of legal domicile: MO			
	rt I	Summary	1					
	1	Briefly describe the organization's mission or most significant activities: PROMO	OTE PR	IVATE GIVING	AND HELP			
Governance	-	THE UNIVERSITY MOVE INTO THE FOREFRONT OF						
nan	2	Check this box if the organization discontinued its operations or dispos						
ver				3	29			
g		Number of independent voting members of the governing body (Part VI, line 1b)			28			
		Total number of individuals employed in calendar year 2023 (Part V, line 2a)			0			
tie		Total number of volunteers (estimate if necessary)			97			
Activities &		Total unrelated business revenue from Part VIII, column (C), line 12			201,736.			
Ă		Net unrelated business taxable income from Form 990-T, Part I, line 11			163,275.			
		The difference business taxable moonle from 1 on 1		Prior Year	Current Year			
	8	Contributions and grants (Part VIII, line 1h)		2,176,330.	5,562,851.			
ne				733,187.	642,163.			
Revenue		Program service revenue (Part VIII, line 2g) Investment income (Part VIII, column (A), lines 3, 4, and 7d)		1,403,239.	1,538,975.			
Re		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		231,454.	30,002.			
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		4,544,210.	7,773,991.			
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		5,055,743.	3,686,085.			
		Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.			
		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		304,499.	286,077.			
ses		Professional fundraising fees (Part IX, column (A), line 11e)		200.	0.			
Expenses		Total fundraising expenses (Part IX, column (D), line 25) 105, 28	38.	2001				
EX		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		255,515.	286,513.			
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		5,615,957.	4,258,675.			
		Revenue less expenses. Subtract line 18 from line 12		-1,071,747.	3,515,316.			
- Si		Trevende 1633 expenses. Oubtract line 10 from line 12	Be	ginning of Current Year	End of Year			
t Assets or I nd Balances I	20	Total assets (Part X, line 16)		55,028,102.	61,918,540.			
Asse Bal	21	Tabel link liking (Doub V. ling 00)		1,452,133.	754,131.			
Net / Fund	22	Net assets or fund balances. Subtract line 21 from line 20		53,575,969.	61,164,409.			
	rt II	Signature Block		33731373331	02/201/2000			
		lties of perjury, I declare that I have examined this return, including accompanying schedules	and stateme	ents, and to the best of my	knowledge and belief, it is			
		et, and collabeter state of preparer (other than officer) is based on all information of wh			into though and botton, it is			
,	001100	Pat Modlin	ion proparor	12/.	16/2024			
Sigr	,	Signature of officer DE4C2BFBDCF64B5		Date				
Her		PAT MODLIN, BOARD CHAIR						
ici		Type or print name and title						
		Print/Type preparer's name Preparer's signature	1	Date Check	PTIN			
aid		HAROLD RAY HAROLD RAY	1	2/16/24 if self-employ				
	arer	Firm's name CLIFTONLARSONALLEN LLP	<u> </u> -		1-0746749			
	Only	Firm's address 1100 WALNUT STREET, SUITE 3400		THIII 3 LIN T				
	Jy	KANSAS CITY, MO 64106		Phone no 81	6-704-7310			
May	the I	RS discuss this return with the preparer shown above? See instructions		[F HOHE HU. O I	X Yes No			
viay	uie II	10 discuss this return with the preparer shown above? See instructions			L41 163 NO			

Form **8868**

(Rev. January 2024)

Application for Extension of Time To File an Exempt Organization Return or Excise Taxes Related to Employee Benefit Plans

File a separate application for each return.

Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filing of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Part I - Identification Name of exempt organization, employer, or other filer, see instructions. Taxpayer identification number (TIN) Type or MISSOURI WESTERN STATE UNIVERSITY **Print** 23-7035423 FOUNDATION, INC File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filina vour C/O CLA - 1100 WALNUT, SUITE 3400 return. See instructions. City, town or post office, state, and ZIP code. For a foreign address, see instructions. KANSAS CITY, MO 64106 Enter the Return Code for the return that this application is for (file a separate application for each return) 01 Application Is For Return Application Is For Return Code Code Form 990 or Form 990-EZ 01 Form 4720 (other than individual) 09 Form 4720 (individual) 03 Form 5227 10 Form 990-PF 04 Form 6069 11 Form 990-T (sec. 401(a) or 408(a) trust) 12 05 Form 8870 Form 990-T (trust other than above) 06 Form 5330 (individual) 13 07 Form 5330 (other than individual) 14 Form 990-T (corporation) Form 1041-A 80 After you enter your Return Code, complete either Part II or Part III. Part III, including signature, is applicable only for an extension of time to file Form 5330. • If this application is for an extension of time to file Form 5330, you must enter the following information. Plan Name Plan Number Plan Year Ending (MM/DD/YYYY) Part II - Automatic Extension of Time To File for Exempt Organizations (see instructions) The books are in the care of M. MICHELE CHAMBERS 4525 DOWNS DRIVE, SPRATT 111 - ST JOSEPH, MO 64507 Telephone No. 816-271-5677 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four-digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box and attach a list with the names and TINs of all members the extension is for. , 20 **25** , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year 20 X tax year beginning JUL 1 , 20 $\,23\,$, and ending JUN 30 . If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3h Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

using EFTPS (Electronic Federal Tax Payment System). See instructions.

Form 8868 (Rev. 1-2024)

Зс

	MISSOURI WESTERN STATE UNIVERSITY						
Form 990 (2		23-7035423	Page 2				
Part III Statement of Program Service Accomplishments							
	Check if Schedule O contains a response or note to any line in this Part III		Х				

Pa	rt III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission:	
	THE MISSOURI WESTERN STATE UNIVERSITY FOUNDATION IS A NOT-FOR-F	ROFIT
	CHARITABLE ORGANIZATION THAT FUNCTIONS SOLELY TO SUPPORT THE MI	SSION
	OF MISSOURI WESTERN STATE UNIVERSITY, AS STATED IN THE UNIVERSI	TY'S
	MISSION STATEMENT. THE FOUNDATION RECEIVES, INVESTS, MAINTAINS	AND
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
3	If "Yes," describe these changes on Schedule O.	165110
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total experience of the section 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total experience of the section 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total experience of the section 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total experience of the section 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total experience of the section 501(c)(4) organizations are required to report the amount of grants and allocations to others, the section 501(c)(4) organizations are required to report the amount of grants and allocations to other section 501(c)(4) organizations are required to report the section 501(c)(4) organization 501(c)(4) organizatio	kpenses, and
_	revenue, if any, for each program service reported. (Code:) (Expenses \$3,686,085. including grants of \$3,686,085.) (Revenue \$	642 162
4a	(Code:) (Expenses \$3,686,085. including grants of \$3,686,085.) (Revenue \$\$ CONTRIBUTIONS TO SUPPORT PROJECTS AND SCHOLARSHIPS FOR STUDENTS	642,163.
		<u> </u>
	ATTENDING MISSOURI WESTERN STATE UNIVERSITY.	
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
4c	(Code:) (Expenses \$	
4d	Other program services (Describe on Schedule O.)	
14	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses 3,686,085.	
	, <u> </u>	Form 990 (2023)

332002 12-21-23

Form 990 (2023) FOUNDATION, INC 23-7035423 Page 3

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>			
Ü	, , ,	8	х	
9	Schedule D, Part III	<u> </u>		
3	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
		9		X
10	If "Yes," complete Schedule D, Part IV			
10		10	х	
44	or in quasi-endowments? <i>If</i> "Yes," complete Schedule D, Part V	10	21	
11				
_	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		х	
	Part VI	11a	22	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	446		x
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			x
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		
a	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in		Х	
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		х	
40-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	40-	х	
	Schedule D, Parts XI and XII	12a		
D	Was the organization included in consolidated, independent audited financial statements for the tax year?	401		v
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	441.		x
45	or more? If "Yes," complete Schedule F, Parts I and IV	14b		
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	4-		x
40	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	40		x
4-	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			х
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			v
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			v
00	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		Х	
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Δ	I

332003 12-21-23

Form 990 (2023) FOUNDATION, INC
Part IV Checklist of Required Schedules (continued)

FOUNDATION, INC 23-7035423 Page 4

	Continued)			г
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		Х	
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Λ	-
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	23	х	
24 a	Schedule J Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	23	- 21	
2 7 0	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		x
b		24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			l
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			v
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,			
_	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? f	28a		X
h	"Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If</i>	200		
Ŭ	"Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			1
	Part V, line 1	34	Х	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
00	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		\vdash
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	26		x
27	If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36		
37	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	31		
55	Note: All Form 990 filers are required to complete Schedule O	38	х	1
Par		, 50	_=_	
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	000	Щ_

332004 12-21-23

Form 990 (2023)

FOUNDATION, INC

23-7035423

Page 5

Par	τν	Statements Regarding Other IRS Filings and Tax Compliance (continued)						
			ı	1		Yes	No	
2 a		er the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,						
		for the calendar year ending with or within the year covered by this return	2a	<u> </u>				
b		least one is reported on line 2a, did the organization file all required federal employment tax return	ns? .		2b	77		
За					3a	X		
		es," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule			3b	X		
4a		ny time during the calendar year, did the organization have an interest in, or a signature or other a		•	١.		7.7	
		ncial account in a foreign country (such as a bank account, securities account, or other financial a	ccou	nt)'?	4a		X	
b		es," enter the name of the foreign country		2+ο (ΓD Δ D)				
E.o.		instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Act the organization a party to a prohibited tax shelter transaction at any time during the tax year?		•	5a		Х	
5a b		any taxable party notify the organization that it was or is a party to a prohibited tax shelter transac			5b		X	
c		es" to line 5a or 5b, did the organization file Form 8886-T?			5c			
		s the organization have annual gross receipts that are normally greater than \$100,000, and did the			50			
- Cu		contributions that were not tax deductible as charitable contributions?			6a		х	
b	b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts							
	were not tax deductible?							
7		anizations that may receive deductible contributions under section 170(c).						
а	Did t	he organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices	provided to the payor?	7a	Х		
b	If "Y	es," did the organization notify the donor of the value of the goods or services provided?			7b	Х		
С	Did :	the organization sell, exchange, or otherwise dispose of tangible personal property for which it wa						
	to fil	e Form 8282?			7c		X	
d	If "Y	es," indicate the number of Forms 8282 filed during the year	7d					
е	Did :	the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co	ontrac	ct?	7e		X	
f	Did :	the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra	act?		7f		X	
g	If the	e organization received a contribution of qualified intellectual property, did the organization file Fo	rm 88	399 as required?	7g			
h		e organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization			7h			
8	-	nsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	by th	ne	_			
_	-				8			
9	-	nsoring organizations maintaining donor advised funds.			9a			
a								
b 10					9b			
10		tion 501(c)(7) organizations. Enter: ation fees and capital contributions included on Part VIII, line 12	10a	1				
a b		ss receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10a	1	1			
11		tion 501(c)(12) organizations. Enter:	100	1	1			
		ss income from members or shareholders	11a					
		ss income from other sources. (Do not net amounts due or paid to other sources against						
		unts due or received from them.)	11b					
12a		tion 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		•	12a			
		es," enter the amount of tax-exempt interest received or accrued during the year	12b					
13	Sec	tion 501(c)(29) qualified nonprofit health insurance issuers.						
а	ls th	e organization licensed to issue qualified health plans in more than one state?			13a			
	Note	e: See the instructions for additional information the organization must report on Schedule O.						
b		er the amount of reserves the organization is required to maintain by the states in which the		1				
		nization is licensed to issue qualified health plans	13b		4			
		er the amount of reserves on hand	13c					
					14a		X	
		es," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul			14b			
15		e organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner					v	
		ess parachute payment(s) during the year?			15		X	
10		es," see the instructions and file Form 4720, Schedule N.	i	m.o.0	40		Х	
16		e organization an educational institution subject to the section 4968 excise tax on net investment	Inco	me?	16			
17		es," complete Form 4720, Schedule O. tion 501(a)(21) arganizations. Did the trust, or any disqualified or other person engage in any act	tiv/iti-	6				
17		tion 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any act would result in the imposition of an excise tax under section 4951, 4952 or 4953?			17			
		es," complete Form 6069.			-17			
332005					Form	990	(2023)	

Form 990 (2023)

FOUNDATION, INC

23-7035423

Page 6

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 29 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 28 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Х of officers, directors, trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 6 Did the organization have members or stockholders? 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Х 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes " describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official X 15a Х Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16h Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed CA Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Own website Another's website X Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records MICHELE CHAMBERS - 816-271-5677

Form **990** (2023)

4525 DOWNS DRIVE, SPRATT 111, ST JOSEPH.

FOUNDATION, INC

23-7035423 Form 990 (2023) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEĆ) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A)		(C)						(D)	(E)	(F)		
Name and title	Average	Position (do not check more than one					one	Reportable	Reportable	Estimated		
	hours per	box	, unle	ss per	rson i	s both	n an	compensation	compensation	amount of		
	week				l	1711 43	(00)	from	from related	other		
	(list any hours for	Individual trustee or director				_		the organization	organizations (W-2/1099-MISC/	compensation from the		
	related	9e or (stee			nsated		(W-2/1099-MISC/	1099-NEC)	organization		
	organizations	truste	al tru		oyee	nd mc		1099-NEC)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	and related		
	below	/idual	In stit utio nal tru stee	Je.	Key employee	Highest compensated employee	Jer			organizations		
	line)	Indiv	Insti	Officer	Key	High	Former					
(1) KENNEDY, ELIZABETH	1.00											
UNIVERSITY PRESIDENT	40.00	X		X				0.	326,200.	65,284.		
(2) ARCHAMBAULT, MARC	8.00											
EXECUTIVE DIRECTOR	32.00			X				0.	175,875.	61,549.		
(3) ROSONKE, DENNIS	1.00											
VICE CHAIR		X		X				0.	0.	0.		
(4) MODLIN, PAT	1.00											
CHAIR		Х		Х				0.	0.	0.		
(5) KNEIB-DIXON, JENNIFER	1.00											
SECRETARY		Х		Х				0.	0.	0.		
(6) ROBB, NICHOLAS	1.00											
TREASURER		X		Х				0.	0.	0.		
(7) WOLLENMAN, BOB	1.00											
BOARD OF GOVERNOR REP		X		Х				0.	0.	0.		
(8) BARBOSA, RON	1.00											
BOARD MEMBER		X						0.	0.	0.		
(9) BURNHAM, MARIA	1.00											
BOARD MEMBER		X						0.	0.	0.		
(10) CAROLUS, ALI	1.00											
BOARD MEMBER		Х						0.	0.	0.		
(11) CHATHAM, WAYNE	1.00											
BOARD MEMBER		Х						0.	0.	0.		
(12) JONES, DARRELL	1.00											
BOARD MEMBER		Х						0.	0.	0.		
(13) JORDAN, KURT	1.00									_		
BOARD MEMBER		Х						0.	0.	0.		
(14) KARN, RODGER	1.00									_		
BOARD MEMBER		Х						0.	0.	0.		
(15) KORELL, MARK	1.00											
BOARD MEMBER		Х						0.	0.	0.		
(16) LAWRENCE, LORNA	1.00											
BOARD MEMBER		Х						0.	0.	0.		
(17) MICHALSKI, TODD	1.00											
BOARD MEMBER		Х						0.	0.	0.		
332007 12-21-23	•					•	•	•		Form 990 (2023)		

Form **990** (2023)

<u> Page</u> **7**

Form 990 (2023) FOUNDATION, INC 23-7035423 Page 8

Dart VIII	7117 2210										<u></u> -		<u> </u>
Part VII Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	l Hiç	ghes	st C	ompensated Employee	s (continued)				
(A)	(B)			(0				(D)	(D) (E)			(F)	
Name and title	Average	(do	not c	Posi			one	Reportable	Reportable	e	Es	timate	∌d
	hours per	box	, unles	ss per	son i	is both	n an	compensation	compensation	on	an	nount	of
	week		cer an	a a a	recto	T	iee)	from	from relate			other	
	(list any	director						the	organization			pensa	
	hours for related	or di	ee			ated		organization	(W-2/1099-MI	- 1		om the	
	organizations	ustee	trust		9	Suedi		(W-2/1099-MISC/	1099-NEC	'	•	anizati d relati	
	below	ual tr	tional		ploye	t con		1099-NEC)				anizatio	
	line)	Individual trustee or	Institutional trustee	Officer	Key employee	Highest compensated employee	Former				orga	ai iiZati	5115
(18) MURPHY, DEENA	1.00							_					
BOARD MEMBER		Х						0.		0.			0.
(19) SMITH, C. DANIEL	1.00												
BOARD MEMBER		Х						0.		0.			0.
(20) TURNER, DAVIN	1.00												
BOARD MEMBER		Х						0.		0.			0.
(21) WILSON, JOHN	1.00												
BOARD MEMBER		Х						0.		0.			0.
(22) WOODBURY, MARK	1.00												
BOARD MEMBER		Х						0.		0.			0.
(23) TEWELL, TOM	1.00												
BOARD MEMBER		Х						0.		0.			0.
(24) SHEEHAN, JIM	1.00												
BOARD MEMBER		Х						0.		0.			0.
(25) RICHMOND, TOM	1.00												
BOARD MEMBER	1 22	Х						0.		0.			0.
(26) NOLEN, BOYD	1.00												_
BOARD MEMBER		X						0.	500.0	0.		<u> </u>	0.
1b Subtotal								0.	502,0		<u> 12</u>	6,8	
c Total from continuation sheets to Part VI								0.	F00 0	0.	10	<u> </u>	0.
d Total (add lines 1b and 1c)								0.	502,0		12	6,8	33.
2 Total number of individuals (including but no	ot limited to th	ose	liste	d ab	ove	e) wh	o re	eceived more than \$100,	000 of reportabl	е			0
compensation from the organization												Yes	No
3 Did the organization list any former officer,	director trust	ا مم	(A)/ C	mnl	0.70	Δ Or	hia	heet compensated emp	lovee on	Г		100	110
line 1a? If "Yes," complete Schedule J for si										- 1	3		Х
4 For any individual listed on line 1a, is the su								per compensation from t					
and related organizations greater than \$150										- 1	4	х	
5 Did any person listed on line 1a receive or a											_		
rendered to the organization? If "Yes," com	•				,			· ·			5		х
Section B. Independent Contractors													
1 Complete this table for your five highest con	•	•							•	pensati	ion fro	om	
the organization. Report compensation for t	the calendar ye	ear e	endir	ig w	ith c	or wi	thin T		ear.				
(A)	addraga	37/						(B)	orviooo		(C		n
Name and business	address	N(ONE	5			\dashv	Description of s	ei vices	 	ompel	nsatio	.1

	(A) Name and business address NONE	(B) Description of services	(C) Compensation					
2	Total number of independent contractors (including but not limited to those listed above) who received more than							

\$100,000 of compensation from the organization 0
SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 FOUNDATION, INC 23-7035423

Form 990 FOUNDATION	ON, INC								23-703	5423
Part VII Section A. Officers, Directors, Tru	ustees, Key Er	nplo	yee	s, aı	nd H	lighe	est (Compensated Employe	ees (continued)	
(A) Name and title	(B) Average hours	(cl		Pos	C) ition that		ly)	(D) Reportable compensation	(E) Reportable compensation from related	(F) Estimated amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(27) KLUKVIN, MITZI BOARD MEMBER	1.00	Х						0.	0.	0
(28) HAUSMAN, JUDY BOARD MEMBER	1.00	Х						0.	0.	0
(29) HINDE, SCOTT	1.00									
BOARD MEMBER	1 00	Х						0.	0.	0
(30) HOULNE, TIM BOARD MEMBER	1.00	х						0.	0.	0
		1		l						

Form 990 (2023) Part VIII Statement of Revenue

FOUNDATION, INC 23-7035423 Page 9

Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) Revenuè excluded Total revenue Related or exempt Unrelated from tax under function revenue business revenue sections 512 - 514 1a Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1b **b** Membership dues 4,750. c Fundraising events 1c d Related organizations 1d e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above ... 5,558,101 1f 4,543 g Noncash contributions included in lines 1a-1f 5,562,851 h Total. Add lines 1a-1f **Business Code** 2 a MEMBERSHIP 900099 286,605 286,605 Program Service Revenue 270,540 270,540 FEES & REIMBURSEMENTS 900099 EXCHANGE REVENUE 900099 85,018. 85,018. d f All other program service revenue 642,163, g Total. Add lines 2a-2f Investment income (including dividends, interest, and 1,654,157 182,248 1471909. other similar amounts) 4 Income from investment of tax-exempt bond proceeds 6,333. 6,333. 5 Royalties (i) Real (ii) Personal 6 a Gross rents 6b **b** Less: rental expenses ... 6c c Rental income or (loss) d Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of 7,282,293. assets other than inventory b Less: cost or other basis 7,397,475 and sales expenses Other Revenue -115,182. c Gain or (loss) -115,182. -115,182. d Net gain or (loss) 8 a Gross income from fundraising events (not 4,750. of including \$ contributions reported on line 1c). See Part IV, line 18 7,966. 19,302. **b** Less: direct expenses -11,336 -11,336. c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 9b **b** Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns 15,517 and allowances 10a **b** Less: cost of goods sold 15,517. 15,517. c Net income or (loss) from sales of inventory **Business Code** 11 a ADVERTISING 541800 19,488 19,488 b d All other revenue 19,488 e Total. Add lines 11a-11d 7,773,991. 201,736. 1367241. 642,163, Total revenue. See instructions 12

332009 12-21-23

Form 990 (2023) FOUNDATION, INC 23-7035423 Page 10
Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (**D**) Fundraising (C) Management and general expenses Do not include amounts reported on lines 6b. Program service expenses Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations 2,766,940. 2,766,940. and domestic governments. See Part IV, line 21 Grants and other assistance to domestic 919,145. 919,145. individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 186,623. 120,496. 66,127. Other salaries and wages 7 Pension plan accruals and contributions (include 50,560. 32,645. 17,915. section 401(k) and 403(b) employer contributions) 34,617. <u>22,</u>351. 12,266. Other employee benefits 9 14,277. 9,218. 10 Payroll taxes Fees for services (nonemployees): Management Legal 26,250. 26,250. Accounting Lobbying Professional fundraising services. See Part IV, line 17 142,832. 142,832. Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.) Advertising and promotion 12 116,124. 112,203. 3,921 Office expenses 13 Information technology 14 15 Royalties 16 Occupancy 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings 19 20 Payments to affiliates _____ 21 1,307. 1,307. Depreciation, depletion, and amortization 22 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) All other expenses 4,258,675. 3,686,085. 467,302. 105,288. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Form 990 (2023)

Part X | Balance

FOUNDATION, INC

23-7035423 Page **11**

Pai	rt X	Balance Sheet										
		Check if Schedule O contains a response or no	ote to an	y line in this Part X								
					(A) Beginning of year		(B) End of year					
	1	Cash - non-interest-bearing			1,006,215.	1	882,140.					
	2	Savings and temporary cash investments			1,278,756.	2	1,800,305.					
	3	Pledges and grants receivable, net			1,155,566.	3	2,823,692.					
	4	Accounts receivable, net			76,934.	4	91,395.					
	5	Loans and other receivables from any current of										
		trustee, key employee, creator or founder, sub-	stantial c	ontributor, or 35%								
		controlled entity or family member of any of the	ese perso	ons		5						
	6	Loans and other receivables from other disqua	lified per	sons (as defined								
			under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)									
ţ	7	Notes and loans receivable, net	3,741.	7	0.							
Assets	8	Inventories for sale or use		11100	8	22.212						
⋖	9				14,128.	9	20,849.					
	10a	Land, buildings, and equipment: cost or other		121 040								
		basis. Complete Part VI of Schedule D			100 110		110 711					
		Less: accumulated depreciation			103,117.	10c	112,711.					
	11	Investments - publicly traded securities	44,539,304. 1,177,736.	11	49,078,917.							
	12	Investments - other securities. See Part IV, line	1,111,130.	12	1,174,765.							
	13	Investments - program-related. See Part IV, line		13								
	14	Intangible assets Other assets See Best IV line 11	5,672,605.	14 15	5,933,766.							
	15 16	Other assets. See Part IV, line 11			55,028,102.	16	61,918,540.					
	17	Accounts payable and accrued expenses			1,287,871.	17	620,384.					
	18	Grants payable		18	020,0021							
	19	Deferred revenue	164,262.	19	133,747.							
	20	Tax-exempt bond liabilities		•	20	,						
	21	Escrow or custodial account liability. Complete				21						
v	22	Loans and other payables to any current or for										
Liabilities		trustee, key employee, creator or founder, sub-	stantial c	ontributor, or 35%								
abil		controlled entity or family member of any of the	ese perso	ons		22						
Ξ	23	Secured mortgages and notes payable to unre	lated thir	d parties		23						
	24	Unsecured notes and loans payable to unrelate	ed third p	parties		24						
	25	Other liabilities (including federal income tax, p	ayables	to related third								
		parties, and other liabilities not included on line	es 17-24)	. Complete Part X								
		of Schedule D			1 450 133	25	754 131					
	26	Total liabilities. Add lines 17 through 25		TT	1,452,133.	26	754,131.					
v		Organizations that follow FASB ASC 958, ch	eck her	e X								
JCe		and complete lines 27, 28, 32, and 33.			4 602 405		1 610 075					
alar	27	Net assets without donor restrictions	4,602,485.	27	4,648,875. 56,515,534.							
d B	28	Net assets with donor restrictions			40,3/3,404.	28	30,313,334.					
Ë		Organizations that do not follow FASB ASC and complete lines 29 through 33.	956, CHE	eck nere								
þ	29	Capital stock or trust principal, or current funds				29						
ets	30	Paid-in or capital surplus, or land, building, or e				30						
Ass	31	Retained earnings, endowment, accumulated i				31						
Net Assets or Fund Balances	32	Total net assets or fund balances			53,575,969.	32	61,164,409.					
Z	33	Total liabilities and net assets/fund balances			55,028,102.	33	61,918,540.					
				·····	· · · · · · · · · · · · · · · · · · ·		Farm 990 (2002)					

FOUNDATION, INC 23-7035423 Page 12 Form 990 (2023) Part XI Reconciliation of Net Assets X Check if Schedule O contains a response or note to any line in this Part XI 7,773,991. Total revenue (must equal Part VIII, column (A), line 12) 1 4,258,675. Total expenses (must equal Part IX, column (A), line 25) 2 2 3,515,316. Revenue less expenses. Subtract line 2 from line 1 3 53,575,969. Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4 4 3,966,221 5 5 Net unrealized gains (losses) on investments 6 Donated services and use of facilities 6 7 7 Investment expenses 8 8 Prior period adjustments 106,903. 9 9 Other changes in net assets or fund balances (explain on Schedule O) Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, 10 61,164,409. column (B)) Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII Yes No X Accrual Other Accounting method used to prepare the Form 990: Cash If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O. Х 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Both consolidated and separate basis Separate basis Consolidated basis Х **b** Were the organization's financial statements audited by an independent accountant? 2b If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: X Separate basis Consolidated basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, Х review, or compilation of its financial statements and selection of an independent accountant? 2c If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Uniform Guidance, 2 C.F.R. Part 200, Subpart F?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

Form **990** (2023)

За

Х

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

MISSOURI WESTERN STATE UNIVERSITY **Employer identification number** Name of the organization FOUNDATION 23-7035423 INC Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: X An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other in your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes above (see instructions))

23-7035423 Page 2 FOUNDATION, INC Schedule A (Form 990) 2023

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Gifts, grants, contributions, and	` ,	` ,	,	, ,	. ,	
	membership fees received. (Do not						
	include any "unusual grants.")	2602410.	1521795.	2169631.	2176330.	5562851.	14033017.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	2602410.	1521795.	2169631.	2176330.	5562851.	14033017.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						4333284.
6	Public support. Subtract line 5 from line 4.						9699733.
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
7	Amounts from line 4	2602410.	1521795.	2169631.	2176330.	5562851.	14033017.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	930,206.	732,765.	838,682.	1314444.	1478242.	5294339.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on	144,983.	77,029.	227,001.	254,322.	163,562.	866,897.
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	24,740.	112,493.	112,074.	58,929.	7,966.	316,202.
11	Total support. Add lines 7 through 10						20510455.
12	Gross receipts from related activities,	etc. (see instructio	ns)			12 4	,053,263.
13	First 5 years. If the Form 990 is for th	ne organization's fir	st, second, third, f	ourth, or fifth tax y	ear as a section 5	01(c)(3)	
	organization, check this box and stop	here					
Sec	tion C. Computation of Publi	c Support Per	centage				
	Public support percentage for 2023 (I					14	47.29 <u>%</u>
15	Public support percentage from 2022	Schedule A, Part I	I, line 14			15	52.41 %
16a	33 1/3% support test - 2023. If the d	organization did no	t check the box or	line 13, and line 1	4 is 33 1/3% or m	ore, check this bo	
	$\ensuremath{\text{stop}}$ here. The organization qualifies	as a publicly suppo	orted organization				X
b	33 1/3% support test - 2022. If the o	•		•		•	
	and stop here. The organization qual	ifies as a publicly s	upported organiza	tion			
17a	10% -facts-and-circumstances test	- 2023. If the orga	anization did not c	heck a box on line	13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the fact	s-and-circumstance	es test, check this	box and stop her	re. Explain in Part	VI how the organiz	zation
	meets the facts-and-circumstances te	st. The organization	n qualifies as a pu	blicly supported or	ganization		
b	10% -facts-and-circumstances test	- 2022. If the orga	anization did not c	heck a box on line	13, 16a, 16b, or 1	7a, and line 15 is	10% or
	more, and if the organization meets the	ne facts-and-circum	stances test, chec	k this box and st	op here. Explain ir	n Part VI how the	
	organization meets the facts-and-circu	umstances test. Th	e organization qua	llifies as a publicly	supported organiz	ation	
18	Private foundation. If the organization	n did not check a b	oox on line 13, 16a	a, 16b, 17a, or 17b	, check this box ar		
18				•		nd see instructions	(Form 990) 2023

FOUNDATION, Schedule A (Form 990) 2023

INC

23-7035423 Page 3

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	etion A. Public Support	siow, picase comp	oloto i dit ii.j				
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
		(a) 2013	(6) 2020	(6) 2021	(d) ZOZZ	(6) 2020	(i) rotai
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is						
12	regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	e organization's fi	rst, second, third,	fourth, or fifth tax	year as a section s	501(c)(3) organizatio	on,
	check this box and stop here						
Sec	ction C. Computation of Publi	c Support Per	rcentage				
15	Public support percentage for 2023 (li	ne 8, column (f), c	divided by line 13,	column (f))		15	%
	Public support percentage from 2022					16	%
Sec	ction D. Computation of Inves	tment Income	e Percentage				
17	Investment income percentage for 20	23 (line 10c, colur	mn (f), divided by I	ine 13, column (f))		17	%
18	Investment income percentage from 2	2022 Schedule A,	Part III, line 17			18	%
19a	33 1/3% support tests - 2023. If the	organization did r	not check the box	on line 14, and line	e 15 is more than 3	33 1/3%, and line 1	7 is not
	more than 33 1/3%, check this box ar	nd stop here. The	organization qual	ifies as a publicly s	supported organiza	ation	
b	33 1/3% support tests - 2022. If the line 18 is not more than 33 1/3%, che	•			•	•	
20	Private foundation. If the organization						

332023 12-21-23

Schedule A (Form 990) 2023

Schedule A (Form 990) 2023

FOUNDATION, INC

23-7035423 Page 4

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

_		Yes	No
	1		
	2		
	За		
	Ja		
ь	3b		
	3c		
	4a		
	4b		
L	4c		
	5a		
\vdash	5b 5c		
	6		
	7		
	8		
	3		
	9a		
	۵h		
	9b		
	9с		
	40		
	10a		
	10b		
ıle A	\ (Forn	n 990)	2023

332024 12-21-23

Schedule A (Form 990) 2023

Docusign Envelope ID: 1A97F76A-4B01-437A-B172-400D884862C5 MISSOURI WESTERN STATE UNIVERSITY 23-7035423 Page 5 FOUNDATION, INC Schedule A (Form 990) 2023 Part IV Supporting Organizations (continued) Yes No 11 Has the organization accepted a gift or contribution from any of the following persons? a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization? 11a **b** A family member of a person described on line 11a above? 11b c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide <u>detail in P</u>art VI 11c Section B. Type I Supporting Organizations Yes No Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No." describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the 1 supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, upervised, or controlled the supporting organization. 2 Section C. Type II Supporting Organizations Yes No Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No." describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s) Section D. All Type III Supporting Organizations No Yes Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how 2 the organization maintained a close and continuous working relationship with the supported organization(s). By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's 3 supported organizations played in this regard. S

ec	tion E. Type III Functionally Integrated Supporting Organizations			
1 a b	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions) The organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below.	•		
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see installation)	struction	s).	
2	Activities Test. Answer lines 2a and 2b below.			No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Schedule A (Form 990) 2023 332025 12-21-23

Schedule A (Form 990) 2023 FOUNDATION, INC 23-7035423 Page 6

Pai	t V Type III Non-Functionally Integrated 509(a)(3) Supporting	g Orgar	nizations	y .
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	g trust on	Nov. 20, 1970 (explain in	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mus-		·	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
_4	Add lines 1 through 3.	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8_	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional	lly integrat	ed Type III supporting orga	inization (see

Schedule A (Form 990) 2023

instructions).

Schedule A (Form 990) 2023 FOUNDATION, INC 23-7035423 Page 7

	rt V Type III Non-Functionally Integrated 509(nizations _{(continu}		3-7035423 Pag
	tion D - Distributions	a,(o) capporting creat	THE CONTINUE	<u>Jea)</u>	Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp				
	organizations, in excess of income from activity		2		
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	i	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.	,		6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2023 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Sect	tion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributior Pre-2023	าร	(iii) Distributable Amount for 2023
1	Distributable amount for 2023 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2023 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2023				
а	From 2018				
	From 2019				
	From 2020				
	From 2021				
	From 2022				
	Total of lines 3a through 3e				
	Applied to underdistributions of prior years				
	Applied to 2023 distributable amount				
i					
i	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2023 from Section D,				
	line 7:				
а	Applied to underdistributions of prior years				
	Applied to 2023 distributable amount				
	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2023, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2023. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2024. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
	Excess from 2019				
	Excess from 2020				
	Excess from 2021				
	Excess from 2022				

Schedule A (Form 990) 2023

e Excess from 2023

Part VI

MISSOURI WESTERN STATE UNIVERSITY

23-7035423 Page 8 FOUNDATION, INC Schedule A (Form 990) 2023

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME: GROSS FUNDRAISING REVENUE 2019 AMOUNT: \$ 24,740. 2020 AMOUNT: 112,493. 112,074. 2021 AMOUNT: \$ 2022 AMOUNT: \$ 58,929. 2023 AMOUNT: \$ 7,966.

Schedule A (Form 990) 2023

L_SCLOSURE COPY **

Schedule B

(Form 990)

Schedule of Contributors

OMB No. 1545-0047

2023

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990, 990-EZ, or 990-PF.
Go to www.irs.gov/Form990 for the latest information.

MISSOURI WESTERN STATE UNIVERSITY

FOUNDATION, INC Organization type (check one):

Employer identification number

23-7035423

Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2023)

Schedule B (Form 990) (2023) Page

Name of organization
MISSOURI WESTERN STATE UNIVERSITY
FOUNDATION, INC
Employer identification number
23-7035423

Part I	Contributors (see instructions). Use duplicate copies of Part I if ad	ditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
2		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
3		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 4	Name, address, and ZIP + 4	* \$ \$ 500,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 5	Name, address, and ZIP + 4	* \$ 250,000 •	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions \$	Person Payroll Complete Part II for noncash contributions.

Schedule B (Form 990) (2023)

Name of organization
MISSOURI WESTERN STATE UNIVERSITY
FOUNDATION, INC
Employer identification number
23-7035423

art II Noi	ncash Property (see instructions). Use duplicate copies of P	art II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
a) lo. om art l	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
a) lo. om art l	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
a) o. om ort I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
a) o. om rt I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
a) lo. om irt l	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-			
		S	1

Page 4 Schedule B (Form 990) (2023) Name of organization **Employer identification number** MISSOURI WESTERN STATE UNIVERSITY 23-7035423 FOUNDATION, INC Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2023
Open to Public Inspection

Name of the organization

MISSOURI WESTERN STATE UNIVERSITY FOUNDATION INC

Employer identification number 23 – 7035423

Pai	rt I Organizations Maintaining Donor Advised	d Funds or Other Similar Funds	S or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line		Oomplete ii tile
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	(a) - and a dament	(a) and an an analysis and an
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year) Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advi	l sed funds
3	are the organization's property, subject to the organization's	_	
6	Did the organization inform all grantees, donors, and donor ac		
Ü	for charitable purposes and not for the benefit of the donor or		-
		donor advisor, or for any other purpose	
Pai		anization answered "Yes" on Form 990.	
1	Purpose(s) of conservation easements held by the organization		Tarry, mic T.
•	Preservation of land for public use (for example, recreat	`	of a historically important land area
	Protection of natural habitat	· —	of a certified historic structure
	Preservation of open space	Treservation c	of a definited filesterio diffactare
2	Complete lines 2a through 2d if the organization held a qualifi	ied conservation contribution in the form	of a conservation easement on the last
_	day of the tax year.		Held at the End of the Tax Year
а			2a
h			
c	Number of conservation easements on a certified historic stru		_
d	Number of conservation easements included on line 2c acqui	***************************************	
_	on a historic structure listed in the National Register	•	2d
3	Number of conservation easements modified, transferred, rele		
•	year	sacoa, oxungalonea, or terminated by the	o organization daming the tax
4	Number of states where property subject to conservation eas	ement is located	
5	Does the organization have a written policy regarding the peri		•
	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting, h		
		-	-
7	Amount of expenses incurred in monitoring, inspecting, hand	ling of violations, and enforcing conserva	ation easements during the year
8	Does each conservation easement reported on line 2d above	satisfy the requirements of section 170(n)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservation	on easements in its revenue and expense	e statement and
	balance sheet, and include, if applicable, the text of the footne	ote to the organization's financial statem	nents that describes the
	organization's accounting for conservation easements.		
Pai	t III Organizations Maintaining Collections of		ther Similar Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 958	8, not to report in its revenue statement	and balance sheet works
	of art, historical treasures, or other similar assets held for pub	lic exhibition, education, or research in f	urtherance of public
	service, provide in Part XIII the text of the footnote to its finan	cial statements that describes these iter	ns.
b	If the organization elected, as permitted under FASB ASC 958	8, to report in its revenue statement and	balance sheet works of
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in furt	herance of public service,
	provide the following amounts relating to these items.		
	(i) Revenue included on Form 990, Part VIII, line 1		
			\$\$\$.
2	If the organization received or held works of art, historical trea	asures, or other similar assets for financi	al gain, provide
	the following amounts required to be reported under FASB AS	_	
а	Revenue included on Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X		

332051 09-28-23

Schedule D (Form 990) 2023

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

23-7035423 Page 2 FOUNDATION, INC Schedule D (Form 990) 2023 Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued) Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply). X Public exhibition Loan or exchange program Scholarly research h Other Preservation for future generations С Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets X No to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IV Escrow and Custodial Arrangements Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian, or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No If "Yes," explain the arrangement in Part XIII and complete the following table: Amount c Beginning balance 10 Additions during the year 1d 1e Distributions during the year 1f 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes Nο If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII. Endowment Funds Complete if the organization answered "Yes" on Form 990, Part IV, line 10 (d) Three years back (a) Current year (b) Prior year (c) Two years back (e) Four years back 36,657,605, 34,756,187. 41,437,900 35,017,589 36,663,818. 1a Beginning of year balance 2,472,802 780,520, 172,545. 207,297, 1,962,827. Contributions 4,744,391. 3,614,406. -5,433,809, 8,999,741. 2,054,529. Net investment earnings, gains, and losses 1,803,960, 1,885,533. 1,455,201 5,052,232 5,663,585. Grants or scholarships Other expenditures for facilities and programs Administrative expenses 40,378,556. 36,657,605. 34,756,187. 41,437,900, 35,017,589. End of year balance Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: 7.4977 Board designated or quasi-endowment Permanent endowment % The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the Yes No organization by: (i) Unrelated organizations? 3a(i) (ii) Related organizations? 3a(ii) **b** If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? Describe in Part XIII the intended uses of the organization's endowment funds Land, Buildings, and Equipment Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other (b) Cost or other (c) Accumulated (d) Book value basis (investment) basis (other) depreciation 1a Land Leasehold improvements 33,041. 19.138. d Equipment 98,808. 98,808 e Other 112,711 Total. Add lines 1a through 1e. (Column (d) must equal Form 990. Part X, line 10c. column (B))

Schedule D (Form 990) 2023

Schedule D (Fo		INC	23	3-7035 4 23 Page 3
	nvestments - Other Securities	an Farm 000 Part IV line	11h Coo Form 000 Bort V line 10	
	omplete if the organization answered "Yes"	_	T	d of year market value
	of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or en	d-oi-year market value
(1) Financial de				
	d equity interests			
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Dart VIII Ir	nust equal Form 990, Part X, line 12, col. (B)) nvestments - Program Related.			
	_	on Form 000 Dort IV line	11a Cas Form 000 Part V line 12	
	omplete if the organization answered "Yes"			d of year market value
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or en	u-or-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	nust equal Form 990, Part X, line 13, col. (B))			
		F 000 P-+ IV I'	444 Oss Farm 000 Bart V Pas 45	
	omplete if the organization answered "Yes"		Trd. See Form 990, Part X, line 15.	(le) De alcuelus
07.01		Description TRIE TAIGHT ANGE		(b) Book value
		IFE INSURANCE	ng.	579,483. 5,354,283.
	EFICIAL INTERESTS IN P	ERPETUAL TRUS	rs	5,354,283.
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				5 000 566
Total. (Column	(b) must equal Form 990, Part X, line 15, co	ol. (B))		5,933,766.
	ther Liabilities	E 000 E : "/ "		_
C	omplete if the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25	
1.	(a) Description of liability			(b) Book value
	I income taxes			
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
` '				

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII . Schedule D (Form 990) 2023

MISSOURI WESTERN STATE UNIVERSITY FOUNDATION, INC 23-7035423 Page 4 Schedule D (Form 990) 2023 Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 12,059,223. Total revenue, gains, and other support per audited financial statements 1 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2 3,966,221 a Net unrealized gains (losses) on investments 2a 193,212. Donated services and use of facilities 2b Recoveries of prior year grants 2c 268,631 Other (Describe in Part XIII.) 4,428,064. Add lines 2a through 2d 2e 7,631,159. Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1: 142,832. a Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) 142,832. 4c c Add lines 4a and 4b 7,773,991. Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12. 5 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 4,470,783. Total expenses and losses per audited financial statements 1 Amounts included on line 1 but not on Form 990, Part IX, line 25: 193,212. a Donated services and use of facilities 2a **b** Prior year adjustments 2b 2c 161,728. Other (Describe in Part XIII.) 354,940. Add lines 2a through 2d 2e 4,115,843. 3 Subtract line 2e from line 1 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: 142.832. a Investment expenses not included on Form 990, Part VIII, line 7b 4a **b** Other (Describe in Part XIII.) 142,832. 4c c Add lines 4a and 4b 4,258,675. Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.) Part XIII Supplemental Information Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part X, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. PART V, LINE 4: THE FOUNDATION'S ENDOWMENTS CONSIST OF 204 FUNDS ESTABLISHED TO SUPPORT A VARIETY OF SCHOLARSHIPS, PROGRAMS, AND DEPARTMENTS AT MISSOURI WESTERN STATE UNIVERSITY. PART X, LINE 2: THE FOUNDATION IS A NONPROFIT ORGANIZATION EXEMPT FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE U.S. INTERNAL REVENUE CODE. IT IS NOT CONSIDERED

TO BE A PRIVATE FOUNDATION. THE FOUNDATION FOLLOWS THE STANDARD FOR

EVALUATING UNCERTAIN TAX POSITIONS AND HAS DETERMINED NO LIABILITY SHOULD

BE RECORDED FOR UNCERTAIN TAX POSITIONS.

Schedule D (Form 990) 2023

MISSOURI WESTERN STATE UNIVERSITY	02 5025402
Schedule D (Form 990) 2023 FOUNDATION, INC Part XIII Supplemental Information (continued)	23-7035423 Page 5
PART XI, LINE 2D - OTHER ADJUSTMENTS:	
SPECIAL EVENTS EXPENSES	19,302.
CHANGE IN BENEFICIAL INTEREST	249,329.
TOTAL TO SCHEDULE D, PART XI, LINE 2D	268,631.
PART XII, LINE 2D - OTHER ADJUSTMENTS:	
SPECIAL EVENTS EXPENSES	19,302.
UNCOLLECTIBLE PLEDGES	142,426.
TOTAL TO SCHEDULE D, PART XII, LINE 2D	161,728.

SCHEDULE I (Form 990)

Department of the Treasury

Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization MISSOURI FOUNDATIO		TATE UNIVERS	SITY				Employer identification number 23-7035423
Part I General Information on Grants a	•						20 / 000120
Does the organization maintain records criteria used to award the grants or assis Describe in Part IV the organization's pro	stance?ocedures for monit	oring the use of grant	funds in the United	States.			X Yes No
Part II Grants and Other Assistance to recipient that received more than S					anization answered "Y	es" on Form 990, Part	IV, line 21, for any
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
MISSOURI WESTERN STATE UNIVERSITY 4525 DOWNS DRIVE							ALLOCATIONS FOR GENERAL
ST. JOSEPH, MO 64507	43-0830018	gov	2,766,940.	0.			SUPPORT
2 Enter total number of section 501(c)(3) a3 Enter total number of other organization	-						

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2023

Schedule I (Forn	n 990) 2023 FOUNDATI	ION, INC	23-7035423

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III Part III can be duplicated if additional space is needed. (a) Type of grant or assistance (b) Number of (c) Amount of (d) Amount of non-(e) Method of valuation (f) Description of noncash assistance (book, FMV, appraisal, other) recipients cash grant cash assistance 307 SCHOLARSHIPS 919,145. 0 Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. PART I, LINE 2: THE BOARD OF DIRECTORS DISCUSS AND REVIEW ALL GRANTS AND ALLOCATIONS. THE RECIPIENT OF ALL GRANTS AND ALLOCATIONS IS MISSOURI WESTERN STATE UNIVERSITY. THE UNIVERSITY WAS ORGANIZED TO PROVIDE ALL ASPECTS OF HIGHER EDUCATION. IN ALL INSTANCES THE GRANTS AND ALLOCATIONS ARE MADE WITHIN THE FRAMEWORK OF THE DONOR TO THE FOUNDATION.

Page 2

Part I Questions Regarding Compensation

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

the organization answered "Yes" on Form 990, Part IV, line and Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

MISSOURI WESTERN STATE UNIVERSITY FOUNDATION, INC

Employer identification number 23-7035423

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel X Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		Х
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2023

Schedule J (Form 990) 2023

FOUNDATION, INC

23-7035423

Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) KENNEDY, ELIZABETH	(i)	0.	0.	0.	0.	0.		0.
UNIVERSITY PRESIDENT	(ii)	300,600.	0.	25,600.	54,640.	10,644.		0.
(2) ARCHAMBAULT, MARC	(i)	0.	0.	0.	0.	0.		0.
EXECUTIVE DIRECTOR	(ii)	175,875.	0.	0.	47,130.	14,419.	237,424.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

	MISSOURI WESTERN STATE UNIVERSITY		
Schedule J (Form 990) 2023	FOUNDATION, INC	23-7035423	Page 3
Part III Supplemental Informati			
Provide the information, explanation	on, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also	o complete this part for any additional information.	
PART I, LINE 3:			
THE COMPENSATION I	FOR THE EXECUTIVE DIRECTOR IS A PAID AND APPROVED BY		
MISSOURI WESTERN S	STATE UNIVERSITY, A RELATED PARTY. MISSOURI WESTERN ST	PATE	
UNIVERSITY BASES	THE SALARY ON CURRENT MARKET CONDITIONS, AND WRITTEN		
EMPLOYMENT CONTRAC	CTS, WHICH ARE REVIEWED BY HUMAN RESOURCES AT MISSOURI	[
WESTERN STATE UNIV	VERSITY ON AN ANNUAL BASIS. THIS REVIEW INCLUDES, BUT	IS	
NOT LIMITED TO EST	TABLISHED UNIVERSITY PAY CLASSIFICATIONS AND SALARY		
RANGES.			

Schedule J (Form 990) 2023

SCHEDULE 0 (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

MISSOURI WESTERN STATE UNIVERSITY FOUNDATION, TNC

Employer identification number 23-7035423

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: ADMINISTERS CONTRIBUTED RESOURCES; AND OTHERWISE ACTS TO FURTHER THE MISSION AND GOALS OF MISSOURI WESTERN STATE UNIVERSITY BY DIRECTING ACQUIRED RESOURCES TO SERVE THE UNIVERSITY AND ITS STUDENTS.

FORM 990, PART VI, SECTION A, LINE 1A:

THE FOUNDATION'S EXECUTIVE COMMITTEE IS CHARGED WITH EXERCISING GENERAL AUTHORITY ON BEHALF OF THE BOARD AS NECESSARY AND APPROPRIATE ON MATTERS THAT CANNOT OR SHOULD NOT BE DELAYED UNTIL THE NEXT REGULARLY SCHEDULED BOARD MEETING, OR UNTIL A SPECIAL MEETING OF THE FULL BOARD SHOULD BE THE CHAIRPERSON SHALL APPOINT ALL COMMITTEE MEMBERS. AND IS REQUIRED TO SERVE AS CHAIRPERSON OF THE EXECUTIVE COMMITTEE. THE EXECUTIVE COMMITTEE SHALL HAVE NO AUTHORITY TO DISPOSE OF REAL PROPERTY OR OTHER CAPITAL ASSETS; ELECT BOARD DIRECTORS OR OFFICERS; APPROVE AN ANNUAL OPERATING BUDGET; OR AMEND THESE BYLAWS.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS PREPARED BY AN INDEPENDENT ACCOUNTING FIRM. PRIOR TO FINALIZING, THE FORM 990 IS PROVIDED TO THE FOUNDATION'S GOVERNING BODY FOR REVIEW AND COMMENT

FORM 990, PART VI, SECTION B, LINE 12C:

THE CONFLICT OF INTEREST POLICY IS REVIEWED WITH BOARD MEMBERS AT THE TIME THEY ARE NOMINATED TO THE BOARD OF DIRECTORS AND THE POLICY IS REVIEWED ON AN ANNUAL BASIS FOR ANY CHANGES. MEMBERS OF THE BOARD OF DIRECTORS ARE \mathtt{THE}

OBLIGATED TO SELF-REPORT ANY CONFLICT OR POTENTIAL CONFLICT TO

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2023

Schedule O (Form 990) 2023 Page 2 Name of the organization MISSOURI WESTERN STATE UNIVERSITY **Employer identification number** FOUNDATION, INC 23-7035423 EXECUTIVE DIRECTOR, THE BOARD CHAIRPERSON AND ANY APPLICABLE COMMITTEE CHAIRPERSON. THE EXECUTIVE DIRECTOR, THE BOARD CHAIRPERSON AND ANY APPLICABLE COMMITTEE CHAIRPERSON THEN DETERMINE IF A CONFLICT OF INTEREST EXISTS. IF IT IS DETERMINED THAT A CONFLICT DOES EXIST THE INDIVIDUAL IN CONFLICT WILL RECUSE THEM SELF FROM ANY DISCUSSION OR VOTE ON THE MATTER IN CONFLICT. FORM 990, PART VI, SECTION B, LINE 15: COMPENSATION FOR TOP MANAGEMENT AND OTHER KEY OFFICIALS OF THE FOUNDATION IS PROCESSED THROUGH THE MISSOURI WESTERN STATE UNIVERSITY PAYROLL SYSTEM. MISSOURI WESTERN STATE UNIVERSITY IS A RELATED PARTY. THE COMPENSATION IS BASED ON CURRENT MARKET CONDITIONS AND REVIEWED BY HUMAN RESOURCES AT THE UNIVERSITY ON AN ANNUAL BASIS. THIS REVIEW INCLUDES, BUT IS NOT LIMITED TO ESTABLISHED UNIVERSITY PAY CLASSIFICATIONS AND SALARY RANGES. FORM 990, PART VI, SECTION C, LINE 19: THE FOUNDATION MAKES ITS GOVERNING DOCUMENTS, FINANCIAL STATEMENTS, AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE PUBLIC UPON REQUEST. FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: UNCOLLECTIBLE PLEDGES -142,426. CHANGE IN BENEFICIAL INTEREST IN TRUSTS 249,329. TOTAL TO FORM 990, PART XI, LINE 9 106,903. 990 PART XII LINE 2B AND 2C THE FOUNDATION HAS A COMMITTEE THAT ASSUMES RESPONSIBILITY FOR AUDIT OVERSIGHT AND THE SELECTION OF AN INDEPENDENT ACCOUNTANT. THE PROCESS IS CONSISTENT WITH WHAT HAS BEEN IN PLACE IN PRIOR PERIODS.

Schedule O (Form 990) 202	23			Page 2
Name of the organization	MISSOURI WESTERN FOUNDATION, INC	STATE UNIVE	RSITY	Employer identification number 23-7035423
	FOUNDATION, INC			23-7033423

332212 11-14-23 Schedule O (Form 990) 2023

SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Schedule R (Form 990) 2023

OMB No. 1545-0047

	MEGGOIDE	TIT COURTS	~~~	TINTETITED OF THE
Name of the organizatio	on MISSOURI	WESTERN	STATE	UNIVERSITY
	FOUNDATIO	ON, INC		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Employer identification number 23-7035423

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state o foreign country)	(d) Total inco	me End-of-yea		ets Direct controlli entity		
Part II Identification of Related Tax-Exempt Organizations during the tax year.	tions. Complete if the organization a	nswered "Yes" on Form 990), Part IV, line 34, b	pecause it had one	or more related	tax-exemp	pt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	ublic charity Direct controlling		Section 5 contro entit	olled
				501(c)(3))			Yes	No
MISSOURI WESTERN STATE UNIVERSITY - 43-0830018, 4525 DOWNS DRIVE, ST. JOSEPH, MO	-							
64507	HIGHER EDUCATION	MISSOURI	501(C)(3)	LINE 2	N/A			X

Schedule R (Form 990) 2023 FOUNDATION, INC

23-7035423

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

organization treates up at the form grant and year.												
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(I	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets	l	ortionate itions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	eral or aging ner?	Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	No	
	•		•	•					•	•		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	ent	tion b)(13) rolled tity?

Page 2

Schedule R (Form 990) 2023 FOUNDATION, INC

23-7035423

Page 3

art V	Transactions With Related Organizations.	Complete if the organization answered	"Yes" on Form 990, Part IV, line 34, 35b, or 36.
-------	--	---------------------------------------	--

Not	te: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No		
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?					
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		Х		
	Gift, grant, or capital contribution to related organization(s)	1b	X			
С	Gift, grant, or capital contribution from related organization(s)	1c		Х		
	Loans or loan guarantees to or for related organization(s)	1d		Х		
	Loans or loan guarantees by related organization(s)	1e		Х		
f	Dividends from related organization(s)	1f		Х		
g	Sale of assets to related organization(s)	1g		X		
	Purchase of assets from related organization(s)	1h		X		
i Exchange of assets with related organization(s)						
	Lease of facilities, equipment, or other assets to related organization(s)	1j		Х		
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		Х		
	Performance of services or membership or fundraising solicitations for related organization(s)	11	Х			
	Performance of services or membership or fundraising solicitations by related organization(s)	1m	Х			
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Х			
	Sharing of paid employees with related organization(s)	10	Х			
Ū	onaling of paid omployees man related organization(c)	-10				
р	Reimbursement paid to related organization(s) for expenses	1p	х			
	Reimbursement paid by related organization(s) for expenses	1q	X			
r Other transfer of cash or property to related organization(s)						
s Other transfer of cash or property from related organization(s)						
	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.					

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
<u>(1)</u>			
(2)			
(3)			
<u>(4)</u>			
<u>(5)</u>			
(6)			

Schedule R (Form 990) 2023 FOUNDATION, INC 23-7035423 Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.? Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproptionate allocation	Code V-UBI amount in box 2 of Schedule K-	General of managing partner? Yes No	(k) r Percentage ownership
	-									

Schedule R	(Form 990) 2023	FOUNDATION,	INC	23-7035423	Page 5
Part VII	(Form 990) 2023 Supplemental Info	rmation .			
] cabbicinginal inte				
	Provide additional inform	nation for responses to qu	uestions on Schedule R. See instructions.		
-					
-					

Schedule R (Form 990) 2023

Form	990-T	E	1	OMB No. 1545-0047	
		For ca	(and proxy tax under section 6033(e)) Iendar year 2023 or other tax year beginning JUL 1, 2023, and ending JUN 30, 202	24	2023
	=		Go to www.irs.gov/Form990T for instructions and the latest information.		
Internal	nent of the Treasury Revenue Service	ı	Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).		Open to Public Inspection for 501(c)(3) Organizations Only
A	Check box if address changed.		Name of organization (D Em	ployer identification number
B Fxe	mpt under section	Print	FOUNDATION, INC	2	3-7035423
	501(c)(3)	or	Number, street, and room or suite no. If a P.O. box, see instructions.	E Gro	up exemption number
	408(e) 220(e)	Туре	4525 DOWNS DRIVE, SPRATT 111	(see	e instructions)
	408A 530(a) 529(a) 529A		City or town, state or province, country, and ZIP or foreign postal code ST. JOSEPH, MO 64507	F	Check box if
ш	()	СВо	ok value of all assets at end of year	1 –	an amended return.
G C	heck organization		X 501(c) corporation 501(c) trust 401(a) trust Other trust	State	college/university
			6417(d)(1)(A) Applicable entity		
H C	heck if filing only to	o claim	Credit from Form 8941 Refund shown on Form 2439 Elective payme	nt amo	ount from Form 3800
	heck if a 501(c)(3)	organiz	ation filing a consolidated return with a 501(c)(2) titleholding corporation		<u></u>
			ed Schedules A (Form 990-T)		2
			e corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group?	L	Yes X No
	"Yes," enter the na		d identifying number of the parent corporation M. MICHELE CHAMBERS Telephone number	16-	271-5677
Par			M. MICHELE CHAMBERS Telephone number 8 d Business Taxable Income	<u>) T O -</u>	2/1-30//
1			ess taxable income computed from all unrelated trades or businesses (see instructions)	1	182,417.
2				2	
3	Add lines 1 and 2	_		3	182,417.
4	Charitable contril		(see instructions for limitation rules) STMT 1 STMT 2	4	18,142.
5	Total unrelated b	usiness	s taxable income before net operating losses. Subtract line 4 from line 3	5	164,275.
6		•	ting loss. See instructions	6	
7	Total of unrelated	d busine	ess taxable income before specific deduction and section 199A deduction.		
	Subtract line 6 from			7	164,275.
8			erally \$1,000, but see instructions for exceptions)	8	1,000.
9			eduction. See instructions	9	1,000.
10			lines 8 and 9	10	163,275.
11 Par			table income. Subtract line 10 from line 7. If line 10 is greater than line 7, enter zeroion		
1	Organizations ta	axable	as corporations. Multiply Part I, line 11 by 21% (0.21)	1_	34,288.
2		_	rates. See instructions for tax computation. Income tax on the amount on		
			Tax rate schedule or Schedule D (Form 1041)	2	
3			ons	3	
4			instructions	4	
5 6	Tax on noncome	ium tax oliont f	acility income. See instructions	6	
7			gh 6 to line 1 or 2, whichever applies	7	34,288.
Par	t III Tax and	Paym	nents		,
1a	Foreign tax credi	t (corpo	orations attach Form 1118; trusts attach Form 1116)1a		
b	Other credits (see	e instru	ctions) 1b		
С			Attach Form 3800 (see instructions) 1c		
d	Credit for prior-ye	ear mini	mum tax (attach Form 8801 or 8827)	4	
е	Total credits. Ad			1e	24 200
2			rt II, line 7	2	34,288.
3a	Amount due from		0044	1	
b	Amount due from Amount due from		0007	1	
c d	Amount due from			1	
u e	Other amounts d			1	
f		•	lines 3a through 3e	3f	0.
4			nd 3f (see instructions). Check if includes tax previously deferred under		
			x amount here	4	34,288.
5			lity paid from Form 965-A, Part II, column (k)	5	0.
LHA	For Paperwork R	eductio	on Act Notice, see instructions. 323701 11-20-23		Form 990-T (2023)

48

Form **8868**

(Rev. January 2024)

Application for Extension of Time To File an Exempt Organization Return or Excise Taxes Related to Employee Benefit Plans

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service File a separate application for each return.

Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filing of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Part I - Identification Name of exempt organization, employer, or other filer, see instructions. Taxpayer identification number (TIN) Type or MISSOURI WESTERN STATE UNIVERSITY **Print** 23-7035423 FOUNDATION, INC File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filina vour 4525 DOWNS DRIVE, SPRATT 111 return. See instructions. City, town or post office, state, and ZIP code. For a foreign address, see instructions. 64507 ST. JOSEPH, MO Enter the Return Code for the return that this application is for (file a separate application for each return) 07 Application Is For Return | Application Is For Return Code Code Form 990 or Form 990-EZ 01 Form 4720 (other than individual) 09 Form 4720 (individual) 03 Form 5227 10 Form 990-PF 04 Form 6069 11 Form 990-T (sec. 401(a) or 408(a) trust) 12 05 Form 8870 Form 990-T (trust other than above) 06 Form 5330 (individual) 13 07 Form 5330 (other than individual) 14 Form 990-T (corporation) Form 1041-A 80 After you enter your Return Code, complete either Part II or Part III. Part III, including signature, is applicable only for an extension of time to file Form 5330. • If this application is for an extension of time to file Form 5330, you must enter the following information. Plan Name Plan Number Plan Year Ending (MM/DD/YYYY) Part II - Automatic Extension of Time To File for Exempt Organizations (see instructions) The books are in the care of M. MICHELE CHAMBERS 4525 DOWNS DRIVE, SPRATT 111 - ST JOSEPH, MO 64507 Telephone No. 816-271-5677 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four-digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box and attach a list with the names and TINs of all members the extension is for. , 20 25 , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year 20 JUL 1 , 20 23 , and ending ____ X tax year beginning JUN 30 . If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 31,081. any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 54,806. estimated tax payments made. Include any prior year overpayment allowed as a credit. 3h

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

using EFTPS (Electronic Federal Tax Payment System). See instructions.

Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by

Form 8868 (Rev. 1-2024)

Зс

Form 990-T (2023) Page 2 Part III Tax and Payments (continued) 9,843. Payments: Preceding year's overpayment credited to the current year 6a Current year's estimated tax payments. Check if section 643(g) election 44,963. 6b applies Tax deposited with Form 8868 60 С Foreign organizations: Tax paid or withheld at source (see instructions) Backup withholding (see instructions) 6e Credit for small employer health insurance premiums (attach Form 8941) Elective payment election amount from Form 3800 6g Payment from Form 2439 6h 6i Credit from Form 4136 Other (see instructions) j 54,806. 7 Total payments. Add lines 6a through 6j 8 Estimated tax penalty (see instructions). Check if Form 2220 is attached 8 Tax due. If line 7 is smaller than the total of lines 4, 5, and 8, enter amount owed 9 9 20.513 Overpayment. If line 7 is larger than the total of lines 4, 5, and 8, enter amount overpaid 10 10 Enter the amount of line 10 you want: Credited to 2024 estimated tax Part IV | Statements Regarding Certain Activities and Other Information (see instructions) At any time during the 2023 calendar year, did the organization have an interest in or a signature or other authority Yes No over a financial account (bank, securities, or other) in a foreign country? If "Yes," the organization may have to file FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country Х During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a 2 Х If "Yes," see instructions for other forms the organization may have to file. Enter the amount of tax-exempt interest received or accrued during the tax year 3 Do not include any post-2017 NOL carryover 4 Enter available pre-2018 NOL carryovers here shown on Schedule A (Form 990-T). Don't reduce the NOL carryover shown here by any deduction reported on Part I, line 6. Post-2017 NOL carryovers. Enter the Business Activity Code and available post-2017 NOL carryovers. Don't reduce 5 the amounts shown below by any NOL claimed on any Schedule A, Part II, line 17 for the tax year. See instructions **Business Activity Code** Available post-2017 NOL carryover \$ \$ \$ 6 a Reserved for future use **b** Reserved for future use Part V Supplemental Information Provide any additional information. See instructions. Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Declaration of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge. Sign May the IRS discuss this return with 12/16/2024 Here BOARD CHAIR the preparer shown below (see Date instructions)? X Yes of officer Preparer's signature Date PTIN Print/Type preparer's name Check self-employed Paid HAROLD RAY HAROLD RAY 12/16/24 P01248589 **Preparer** CLIFTONLARSONALLEN LLP 41-0746749 Firm's name Firm's EIN **Use Only** 1100 WALNUT STREET, SUITE 3400 Phone no. 816 - 704 - 7310Firm's address KANSAS CITY, MO 64106 Form 990-T (2023)

FORM 990-T	CONTRIBUTIONS	STATEMENT 1
DESCRIPTION/KIND OF PROPERTY	METHOD USED TO DETERMINE FMV	AMOUNT
PASS-THROUGH (EIN: 83-2298150) MISSOURI WESTERN STATE	N/A N/A	35.
UNIVERSITY PASS-THROUGH (EIN: 83-4062609)	N/A	2,766,940. 4.
TOTAL TO FORM 990-T, PART I, LI	NE 4	2,766,979.

ORM 990-T	CONTRIBUTIONS SUMMARY		STATEMENT 2
QUALIFIED CONTRIBUTION QUALIFIED CONTRIBUTION	ONS SUBJECT TO 100% LIMIT		
CARRYOVER OF PRIOR YE FOR TAX YEAR 2018 FOR TAX YEAR 2019 FOR TAX YEAR 2020 FOR TAX YEAR 2021 FOR TAX YEAR 2022	EARS UNUSED CONTRIBUTIONS 3,519,501 5,208,885 3,916,112 3,014,348 4,042,764		
TOTAL CARRYOVER TOTAL CURRENT YEAR 10	% CONTRIBUTIONS	19,701,610 2,766,979	
TOTAL CONTRIBUTIONS A		22,468,589 18,142	_
EXCESS CONTRIBUTIONS EXCESS 100% CONTRIBUT FOTAL EXCESS CONTRIBU		22,450,447 0 22,450,447	_
ALLOWABLE CONTRIBUTIO	ONS DEDUCTION		- 18,142
TOTAL CONTRIBUTION DE	EDUCTION		18,142

SCHEDULE A (Form 990-T)

Unrelated Business Taxable Income From an Unrelated Trade or Business

OMB No. 1545-0047

Department of the Treasury

Go to www.irs.gov/Form990T for instructions and the latest information.

Internal Revenue Service Do Hot effect 3514 Humbers Off this form as it			or game.		,	501(c)(3) Organizations Only
A Name of the organization MISSOURI WESTERN STATE FOUNDATION, INC	UNI	VERSITY		B Employer 23-70	identifica 3542	
c Unrelated business activity code (see instructions) 54180	0			D Sequence	e: 1	of 2
E Describe the unrelated trade or business ATHLETICS AD	S					
Part I Unrelated Trade or Business Income		(A) Incom	e	(B) Expense	es	(C) Net
1a Gross receipts or sales						
b Less returns and allowances c Balance	1c					
2 Cost of goods sold (Part III, line 8)	2					
3 Gross profit. Subtract line 2 from line 1c	3					
4a Capital gain net income (attach Schedule D (Form 1041 or Form 1120)). See instructions	4a					
b Net gain (loss) (Form 4797) (attach Form 4797). See instructions)	4b					
c Capital loss deduction for trusts	4c					
5 Income (loss) from a partnership or an S corporation (attach						
statement)	5					
6 Rent income (Part IV)	6					
7 Unrelated debt-financed income (Part V)	7					
8 Interest, annuities, royalties, and rents from a controlled						
organization (Part VI)	8					
9 Investment income of section 501(c)(7), (9), or (17)						
organizations (Part VII)	9					
10 Exploited exempt activity income (Part VIII)	10	19,4	188.	5,9	944.	13,544.
11 Advertising income (Part IX)	11					
12 Other income (see instructions; attach statement)	12					
13 Total. Combine lines 3 through 12	13	19,4	188.	5,9	944.	13,544.
Part II Deductions Not Taken Elsewhere. See instruct directly connected with the unrelated business in		or limitations	on dec	luctions. Dec	luctions	must be
1 Compensation of officers, directors, and trustees (Part X)					1	
2 Salaries and wages					2	
3 Repairs and maintenance					3	
4 Bad debts					4	
5 Interest (attach statement). See instructions					5	
6 Taxes and licenses					6	190.
7 Depreciation (attach Form 4562). See instructions						
8 Less depreciation claimed in Part III and elsewhere on return			_		8b	
9 Depletion					9	
10 Contributions to deferred compensation plans					10	
11 Employee benefit programs					11	
12 Excess exempt expenses (Part VIII)					12	
13 Excess readership costs (Part IX)			OM 2 CT		13	100
14 Other deductions (attach statement)					14	187.
15 Total deductions. Add lines 1 through 14					15	377.
16 Unrelated business income before net operating loss deduction. S						12 160
column (C)					16	13,167.
Deduction for net operating loss. See instructions					17	13,167.
18 Unrelated business taxable income. Subtract line 17 from line 16	נ				18	A (Form 990-T) 2023

	ule A (Form 990-T) 2023						Page 2
Part		hod of inventory valuat			<u> </u>		
1	Inventory at beginning of year				1		
2	Purchases			·····	2		
3	Cost of labor				3		
4	Additional section 263A costs (attach statement)				4		
5	Other costs (attach statement)				5		
6	Total. Add lines 1 through 5				6		
7	Total. Add lines 1 through 5 Inventory at end of year Cost of goods sold. Subtract line 7 from line 6. Enter here and in Part I, line 2 Do the rules of section 263A (with respect to property produced or acquired for resale) apply to the organization? The rules of section 263A (with respect to property and Personal Property Leased With Real Property) Description of property (property street address, city, state, ZIP code). Check if a dual-use. See instructions. A						
8	Cost of goods sold. Subtract line 7 from line 6. Enter l	here and in Part I, line	2	L	8		
9						Yes	No
Part	IV Rent Income (From Real Property and	l Personal Propei	ty Leased With R	eal Property)		
1	Description of property (property street address, city, s	tate, ZIP code). Check	if a dual-use. See instru	ıctions.			
	A						
	В 🗌						
	c 🗌						
	D						
		Α	В	С		D	
2	Rent received or accrued						
а	From personal property (if the percentage of						
	but not more than 50%)						
b							
	500/ 1011 1111 1 1111						
С	Total rents received or accrued by property.						
	Add lines 2a and 2b, columns A through D						
			•				
3	Total rents received or accrued. Add line 2c, columns A	A through D. Enter here	e and on Part I. line 6. c	olumn (A)			0.
•	Deductions directly connected with the income	t thi ough B. Enter Here		orariir ()			
4	in lines 2a and 2b (attach statement)						
7	ir iires za and zb (attacir statement)						
5	Total deductions. Add line 4, columns A through D. E.	nter here and on Part I	line 6 column (R)				0.
Part			, iii o o, oolariii (b)				
1	Description of debt-financed property (street address, or	•	Check if a dual-use. See	instructions			
	A	y, c.a.c, <u>_</u> ccac, c					
	В						
	c \square						
	D						
		Α	В	С		D	
2	Gross income from or allocable to debt-financed		В				
_							
3	property Deductions directly connected with or allocable						
3	•						
_	to debt-financed property						
a	Straight line depreciation (attach statement)						
b	Other deductions (attach statement)						
С	Total deductions (add lines 3a and 3b,						
_	columns A through D)						
4	Amount of average acquisition debt on or allocable						
	to debt-financed property (attach statement)						
5	Average adjusted basis of or allocable to debt-						
	financed property (attach statement)						
6	Divide line 4 by line 5	%	%		%		%
7	Gross income reportable. Multiply line 2 by line 6						
8	Total gross income (add line 7, columns A through D)	. Enter here and on Pa	rt I, line 7, column (A)				0.
			·		-		
9	Allocable deductions. Multiply line 3c by line 6						
10	Total allocable deductions. Add line 9, columns A thr						0.
11	Total dividends-received deductions included in line	10					0.

Schedule A (Form 990-T) 2023 Page 3

Part	VI Interest, Annu	iities, Ro	oyalties, and Re	ents Fro	m Contro	led O	rganization	S (see instruct	tions)	r age o
						E	xempt Contro	led Organization	ns	
	1. Name of controlled	d	2. Employer	3. Net	unrelated	4. Tota	al of specified	5. Part of colu		6. Deductions directly
	organization		identification	incon	ne (loss)	payn	nents made	that is included controlling orga		connected with
			number	(see ins	structions)			tion's gross inc		income in column 5
(1)										
(2)										
(3)										
(4)										
					Controlled Or	-	1		T	
7	. Taxable Income		Net unrelated		otal of specifi			of column 9 luded in the		Deductions directly
			ncome (loss) e instructions)	pa	yments made	9		organization's		connected with
		(56)	e iristructions)				gross	income	1110	Control of Column 10
(1)										
(2)										
(3)										
(4)							Add colum	ns 5 and 10.	Ada	I columns 6 and 11.
								and on Part I,		r here and on Part I,
							line 8, c	olumn (A).	li	ne 8, column (B).
Totals								0.		0.
Part	VII Investment I	ncome	of a Section 50	1(c)(7), (9), or (17)	Orgar	nization (s	ee instructions)		
		ription of			2. Amoui		3. Deduction		asides	5. Total deductions
					incom	ie	directly conne		tatemer	and set-asides (add cols 3 and 4)
							(attach stater	nent)		(add cois 5 and 4)
(1)										
(2)										
(3)										
(4)					Add amou	into in				Add amounts in
					column 2.					column 5. Enter
					here and or	,				here and on Part I,
Tatala					line 9, colu	mn (A).				line 9, column (B).
Totals Part	VIII Fynloited F	xemnt 4	Activity Income,	Other 1	l Than ∆dve		Income /	see instructions		0.
1	Description of exploite				Hall Adve	(, (<u> </u>		
2	Gross unrelated busine				r here and or	Part I	line 10. colum	n (A)	2	19,488.
3	Expenses directly con						•	. ,		
-									3	5,944.
4	Net income (loss) from									•
	`					•			4	13,544.
5	Gross income from ac								5	0.
6	Expenses attributable								6	0.
7	Excess exempt expens									
	4. Enter here and on P	art II, line	12						7	0.

Schedule A (Form 990-T) 2023

	lule A (Form 990-T) 2023				Page 4
Part	IX Advertising Income				
1	Name(s) of periodical(s). Check box if reporting tw	vo or more periodicals on a	consolidated basi	S.	
	A				
	В 💹				
	c <u> </u>				
	D 🔛				
Enter	amounts for each periodical listed above in the corr	esponding column.			
			В	С	D
2	Gross advertising income		_		
_			1		0
	Add Coldmins A through D. Enter here and on Far	ti, line iii, coldiliii (A)			
а			T	<u> </u>	
3					
а	Add columns A through D. Enter here and on Par	t I, line 11, column (B)			0.
4	Advertising gain (loss). Subtract line 3 from line				
	2. For any column in line 4 showing a gain,				
	complete lines 5 through 8. For any column in				
_					
5		•			
6					
7	Excess readership costs. If line 6 is less than				
	line 5, subtract line 6 from line 5. If line 5 is less				
	than line 6, enter -0-				
8	Excess readership costs allowed as a				
	deduction. For each column showing a gain on				
а			al or -N- here and	on	<u> </u>
u					0
Part	X Compensation of Officers Direct	tors, and Trustees (c	oo inetructione)		
	<u> </u>	(3	ee manachons)	2 Doroentogo	4 Companyation
				_	
	1. Name	2. Title			
					unrelated business
(1)				%	
(2)				%	
(3)				%	
(4)				%	
	•				
Tota	I. Enter here and on Part II, line 1				0.
Part		atwistians)			<u> </u>
ı uı t	Cappiemental information (see in	structions)			
		riodical(s). Check box if reporting two or more periodicals on a consolidated basis. The periodical listed above in the corresponding column. A B C D Sing income A through D. Enter here and on Part I, line 11, column (A) A through D. Enter here and on Part I, line 11, column (B) A through D. Enter here and on Part I, line 11, column (B) A through D. Enter here and on Part I, line 11, column (B) O. In (loss). Subtract line 3 from line umn in line 4 showing a gain, s to through B. For any column in a loss or zero, do not complete h 7, and enter -0- on line 8 botts come ship costs if line 6 is less than thine 6 from line 5. If line 5 is less ther or each column showing a gain on elesser of line 4 or line 7 lumns A through D. Enter the greater of the line 8a columns total or -0- here and on O. sensation of Officers, Directors, and Trustees (see instructions) 1. Name 2. Title 3. Percentage of time devoted to business unrelated business 4. Compensation attributable to unrelated business yell y			

	M STATE UNIVERSITI FOUND	<u></u>		
FORM 990-T (A)	OTHER D	EDUCTIONS		STATEMENT 3
DESCRIPTION				AMOUNT
PROFESSIONAL F	EES		-	187
TOTAL TO SCHED	ULE A, PART II, LINE 14		=	187.
FORM 990-T (A)	PART VIII - EXPENSES DI PRODUCTION OF UNRELAT			STATEMENT 4
DESCRIPTION		ACTIVITY NUMBER	AMOUNT	TOTAL
CONSULTANT	- SUBTOTAL	- 1	5,944.	5,944
TOTAL OF FORM	990-T, SCHEDULE A, PART V	III, COLUMN	3	5,944

Interest, annuities, royalties, and rents from a controlled

Investment income of section 501(c)(7), (9), or (17)

Total. Combine lines 3 through 12

organization (Part VI)

organizations (Part VII) Exploited exempt activity income (Part VIII)

Advertising income (Part IX) Other income (see instructions; attach statement)

SCHEDULE A (Form 990-T)

8

10

11

12

Unrelated Business Taxable Income From an Unrelated Trade or Business

OMB No. 1545-0047

Go to www.irs.gov/Form990T for instructions and the latest information. Department of the Treasury Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3). Internal Revenue Service 501(c)(3) Organizations Only MISSOURI WESTERN STATE UNIVERSITY B Employer identification number Name of the organization FOUNDATION, INC 23-7035423 901101 **D** Sequence: Unrelated business activity code (see instructions) Describe the unrelated trade or business PASSTHROUGH INVESTMENT EARNINGS Part I Unrelated Trade or Business Income (C) Net (A) Income (B) Expenses 1a Gross receipts or sales **b** Less returns and allowances 1c Cost of goods sold (Part III, line 8) 2 2 Gross profit. Subtract line 2 from line 1c 3 4a Capital gain net income (attach Schedule D (Form 1041 or Form 1120)). See instructions 4a Net gain (loss) (Form 4797) (attach Form 4797). See instructions) 4b Capital loss deduction for trusts 4c Income (loss) from a partnership or an S corporation (attach statement) STATEMENT 5 182,248. 182,248. Rent income (Part IV) 6 Unrelated debt-financed income (Part V) 7

8

10 11

12 13

182,248.

Part II Deductions Not Taken Elsewhere. See instructions for limitations on deductions. Deductions must be directly connected with the unrelated business income

1	Compensation of officers, directors, and trustees (Part X)	1	
2	Salaries and wages	2	
3	Repairs and maintenance	3	
4	Bad debts	4	
5	Interest (attach statement). See instructions	5	
6	Taxes and licenses	6	10,485.
7	Depreciation (attach Form 4562). See instructions 7		
8	Less depreciation claimed in Part III and elsewhere on return	8b	
9	Depletion	9	
10	Contributions to deferred compensation plans	10	
11	Employee benefit programs	11	
12	Excess exempt expenses (Part VIII)	12	
13	Excess readership costs (Part IX)	13	
14	Other deductions (attach statement) SEE STATEMENT 6	14	2,513.
15	Total deductions. Add lines 1 through 14	15	12,998.
16	Unrelated business income before net operating loss deduction. Subtract line 15 from Part I, line 13,		
	column (C)	16	169,250.
17	Deduction for net operating loss. See instructions	17	0.
18	Unrelated business taxable income. Subtract line 17 from line 16	18	169,250.
F	Demonstrate Deducation Act Nation and instructions	C = l= = =ll	- A (Farma 000 T) 0000

For Paperwork Reduction Act Notice, see instructions.

Schedule A (Form 990-T) 2023

					Page 2
Part	III Cost of Goods Sold Enter meti	nod of inventory valuati	on		
1	Inventory at beginning of year			1	
2	Purchases			2	
3	Cost of labor			3	
4					
5	Other costs (attach statement)			5	
6	Total. Add lines 1 through 5			6	
7	Inventory at end of year			7	
8	Cost of goods sold. Subtract line 7 from line 6. Enter h	nere and in Part I, line 2		8	
9					Yes No
Part	IV Rent Income (From Real Property and	Personal Proper	ty Leased With Re	eal Property)	
1	Inventory at beginning of year				
	Α				
	В 🗌				
	c 🗌				
	D				
		Α	В	С	D
2	Rent received or accrued				
а	From personal property (if the percentage of				
	rent for personal property is more than 10%				
	but not more than 50%)				
b					
	percentage of rent for personal property exceeds				
	500/ 1/11 1:11 1 (1)				
С	. ,				
5 Part	Total deductions. Add line 4, columns A through D. El	nter here and on Part I,	line 6, column (B)		0.
1	-		analy if a dual upa. Con	instructions	
'		ity, state, ZIP codej. Oi	ieck ii a duai-use. See	iristructions.	
	· =				
	<u> </u>	Λ Ι	В		
2	Cross income from ar allegable to debt financed	A	В	<u> </u>	U
2					
2					
3	-				
_	• • • • • • • • • • • • • • • • • • • •				
a	-				
b					
С					
4					
_					
5	• .				
_					
6		%	<u>%</u>	<u>%</u>	%
7	Gross income reportable. Multiply line 2 by line 6	Fatanta : E	11 Page 7 1 (2)		0
8	Total gross income (add line 7, columns A through D)	. ∟nter nere and on Par	t i, line /, column (A)	·····	0.
^	Allocable deducations Multiply lines Co. by Page C	ı	Τ	Ι	
9	Allocable deductions. Multiply line 3c by line 6 Total allocable deductions. Add line 9, columns A thr	ough D. Enter here and	on Part Llina 7 action		0.
10 11	Total dividends-received deductions included in line				0.
	. J Afficiation i Cocito a deductions infoliated in line				<u>J•</u>

Schedule A (Form 990-T) 2023 Page 3 Part VI Interest, Annuities, Royalties, and Rents From Controlled Organizations (see instructions) **Exempt Controlled Organizations** 1. Name of controlled 2. Employer 3. Net unrelated 4. Total of specified 5. Part of column 4 6. Deductions directly that is included in the identification organization income (loss) payments made connected with controlling organizanumber (see instructions) income in column 5 tion's gross income (1) (2)(3)(4)Nonexempt Controlled Organizations 7. Taxable Income 8. Net unrelated 9. Total of specified 10. Part of column 9 11. Deductions directly that is included in the payments made connected with income (loss) controlling organization's (see instructions) income in column 10 gross income (1) (2) (3)(4)Add columns 5 and 10. Add columns 6 and 11. Enter here and on Part I, Enter here and on Part I, line 8, column (A). line 8, column (B). 0 Totals Investment Income of a Section 501(c)(7), (9), or (17) Organization Part VII (see instructions) 1. Description of income 5. Total deductions 2. Amount of 3. Deductions 4. Set-asides and set-asides income directly connected (attach statement) (attach statement) (add cols 3 and 4) (1) (2)(3)(4)Add amounts in Add amounts in column 2. Enter column 5. Enter here and on Part I, here and on Part I, line 9, column (A). line 9, column (B). Totals Part VIII Exploited Exempt Activity Income, Other Than Advertising Income (see instructions) Description of exploited activity: 2 Gross unrelated business income from trade or business. Enter here and on Part I, line 10, column (A) 3 Expenses directly connected with production of unrelated business income. Enter here and on Part I, 4 Net income (loss) from unrelated trade or business. Subtract line 3 from line 2. If a gain, complete lines 5 through 7 4 5 Gross income from activity that is not unrelated business income 5 Expenses attributable to income entered on line 5 6 6 Excess exempt expenses. Subtract line 5 from line 6, but do not enter more than the amount on line

Schedule A (Form 990-T) 2023

4. Enter here and on Part II, line 12

	ule A (Form 990-T) 2023					Page 4
Part	IX Advertising Income					
1	Name(s) of periodical(s). Check box if reporting	g two or r	more periodicals on	a consolidated basi	S.	
	A 🔲					
	В 🔲					
	c 🗆					
	D					
Enter	amounts for each periodical listed above in the	correspor	iding column.			
	·		Α	В	С	D
2	Gross advertising income					
	Add columns A through D. Enter here and on	Part I, line	e 11, column (A)			0.
а						
3	Direct advertising costs by periodical					
а	Add columns A through D. Enter here and on		e 11, column (B)			0.
4	Advertising gain (loss). Subtract line 3 from lin	е				
	2. For any column in line 4 showing a gain,					
	complete lines 5 through 8. For any column in	1				
	line 4 showing a loss or zero, do not complete)				
	lines 5 through 7, and enter -0- on line 8					
5	Readership costs					
6	Circulation income					
7	Excess readership costs. If line 6 is less than					
	line 5, subtract line 6 from line 5. If line 5 is les	ss				
	than line 6, enter -0-					
8	Excess readership costs allowed as a					
	deduction. For each column showing a gain o	n				
	line 4, enter the lesser of line 4 or line 7					
а	Add line 8, columns A through D. Enter the gr	eater of th	ne line 8a columns t	otal or -0- here and	on	
	Part II, line 13					0.
Part	X Compensation of Officers, Dir	ectors,	and Trustees	(see instructions)		
					3. Percentage	4. Compensation
	1. Name		2. Title		of time devoted	attributable to
					to business	unrelated business
(1)					%	
(2)					%	
(3)					%	
(4)					%	
	. Enter here and on Part II, line 1					0.
Part	XI Supplemental Information (see	e instruct	ions)			

FORM 990-T (A) INCOME (LOSS) FROM PARTNERSHIPS	STATEMENT 5
DESCRIPTION	NET INCOME OR (LOSS)
UNRELATED BUSINESS INCOME - ORDINARY BUSINESS INCOME (LOSS) UNRELATED BUSINESS ICNOME - NET RENTAL REAL ESTATE INCOME UNRELATED BUSINESS INCOME - ORDINARY BUSINESS INCOME (LOSS)	82,388. 91,516. 8,344.
TOTAL INCLUDED ON SCHEDULE A, PART I, LINE 5	182,248.
FORM 990-T (A) OTHER DEDUCTIONS	STATEMENT 6
DESCRIPTION	AMOUNT
PROFESSIONAL FEES	2,513.
TOTAL TO SCHEDULE A, PART II, LINE 14	2,513.

FOUNDATION, INC

MISSOURI WESTERN STATE UNIVERSITY

Form **2220**

Underpayment of Estimated Tax by Corporations

Attach to the corporation's tax return.

FORM 990-T

OMB No. 1545-0123

Employer identification number 23-7035423

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form2220 for instructions and the latest information.

2023

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220. **Required Annual Payment** 34,288. 1 Total tax (see instructions) 2 a Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1 2a **b** Look-back interest included on line 1 under section 460(b)(2) for completed long-term contracts or section 167(g) for depreciation under the income forecast method 2b c Credit for federal tax paid on fuels (see instructions) d Total. Add lines 2a through 2c 2d 3 Subtract line 2d from line 1. If the result is less than \$500, do not complete or file this form. The corporation 34,288. 3 Enter the tax shown on the corporation's 2022 income tax return. See instructions. Caution: If the tax is zero or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 5 53,408. 5 Required annual payment. Enter the smaller of line 3 or line 4. If the corporation is required to skip line 4, 34,288. enter the amount from line 3 Part II Reasons for Filing - Check the boxes below that apply. If any boxes are checked, the corporation must file Form 2220 even if it does not owe a penalty. See instructions. 6 The corporation is using the adjusted seasonal installment method. The corporation is using the annualized income installment method. The corporation is a "large corporation" figuring its first required installment based on the prior year's tax. Part III | Figuring the Underpayment (c) (d) (a) (b) 9 Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 10/15/23 12/15/23 03/15/24 06/15/24 6th, 9th, and 12th months of the corporation's tax year Required installments. If the box on line 6 and/or line 7 above is checked, enter the amounts from Sch A, line 38. If the box on line 8 (but not 6 or 7) is checked, see instructions for the amounts to enter. If none of these boxes are checked, 8,572. 8,572. 8,572. 8,572. enter 25% (0.25) of line 5 above in each column 10 11 Estimated tax paid or credited for each period. For column (a) only, enter the amount from line 11 on line 15. 9,843. 31,433. 13,530. See instructions 11 Complete lines 12 through 18 of one column before going to the next column. 1,271. 15,560. 12 Enter amount, if any, from line 18 of the preceding column 12 31,433. 29,090. 13 13 Add lines 11 and 12 7,301. Add amounts on lines 16 and 17 of the preceding column 14 14 24,132. 9,843. 1,271 29,090. 15 15 Subtract line 14 from line 13. If zero or less, enter -0-If the amount on line 15 is zero, subtract line 13 from line 0. 0. 14. Otherwise, enter -0-16 Underpayment. If line 15 is less than or equal to line 10, subtract line 15 from line 10. Then go to line 12 of the next 7,301. column. Otherwise, go to line 18 17 18 Overpayment. If line 10 is less than line 15, subtract line 10 15,560. 1,271. from line 15. Then go to line 12 of the next column

LHA 312801 02-05-24

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

For Paperwork Reduction Act Notice, see separate instructions.

Form 2220 (2023)

FORM 990-T

MISSOURI WESTERN STATE UNIVERSITY

Form 2220 (2023) FOUNDATION, INC

23-7035423 Page 2

Part IV Figuring the Penalty

			(a)	(b)	(c)	(d)
)	Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month. Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19				
)	Number of days from due date of installment on line 9 to the					
	date shown on line 19	20			_	
	Number of days on line 20 after 4/15/2023 and before 7/1/2023	21				
	Underpayment on line 17 x Number of days on line 21 x 7% (0.07)	22	\$	\$	\$	\$
	Number of days on line 20 after 6/30/2023 and before 10/1/2023	23				
ļ	Underpayment on line 17 x Number of days on line 23 x 7% (0.07)	24	\$	\$	\$	\$
5	Number of days on line 20 after 9/30/2023 and before 1/1/2024	25				
;	Underpayment on line 17 x Number of days on line 25 x 8% (0.08)	26	\$	\$	\$	\$
,	Number of days on line 20 after 12/31/2023 and before 4/1/2024	27	SEI	EATTACHED	WORKSHEET	
3	Underpayment on line 17 x Number of days on line 27 x 8% (0.08)	28	\$	\$	\$	\$
)	Number of days on line 20 after 3/31/2024 and before 7/1/2024	29				
)	Underpayment on line 17 x Number of days on line 29 x *% 366	30	\$	\$	\$	\$
	Number of days on line 20 after 6/30/2024 and before 10/1/2024	31				
	Underpayment on line 17 x Number of days on line 31 x *% 366	32	\$	\$	\$	\$
}	Number of days on line 20 after 9/30/2024 and before 1/1/2025	33				
ļ	Underpayment on line 17 x Number of days on line 33 x *% 366	34	\$	\$	\$	\$
	Number of days on line 20 after 12/31/2024 and before 3/16/2025	35				
;	Underpayment on line 17 x Number of days on line 35 x *% 365	36	\$	\$	\$	\$
	Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	\$	\$	\$	\$

^{*} Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 800-829-4933 to get interest rate information.

Form **2220** (2023)

FORM 990-T UNDERPAYMENT OF ESTIMATED TAX WORKSHEET

Name(s) MISSOURI WE	ESTERN STATE	UNIVERSITY		Identifying Nu	
(A) *Date	(B) Amount	(C) Adjusted Balance Due	(D) Number Days Balance Due	(E) Daily Penalty Rate	(F) Penalty
		-0-			
10/15/23	8,572.	8,572.			
10/15/23	-9,843.	-1,271.			
12/15/23	8,572.	7,301.	3	.000219178	Ę
12/18/23	-17,903.	-10,602.			
12/31/23	0.	-10,602.	68	.000218579	
03/08/24	-13,530.	-24,132.			
03/15/24	8,572.	-15,560.			
06/14/24	-13,530.	-29,090.			
06/15/24	8,572.	-20,518.			
enalty Due (Sum of Colu	mn F).				Ę

^{*} Date of estimated tax payment, withholding credit date or installment due date.